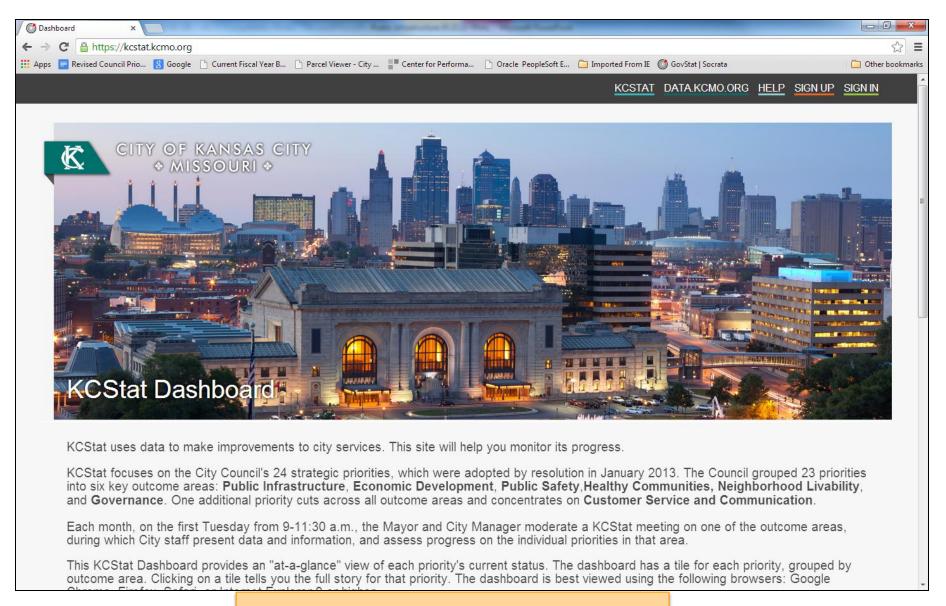


PUBLIC INFRASTRICTURE

INTRODUCING: THE KCSTAT DASHBOARD



https://kcstat.kcmo.org

PRIORITY

INDICATORS

Develop a strategy for improving public transit

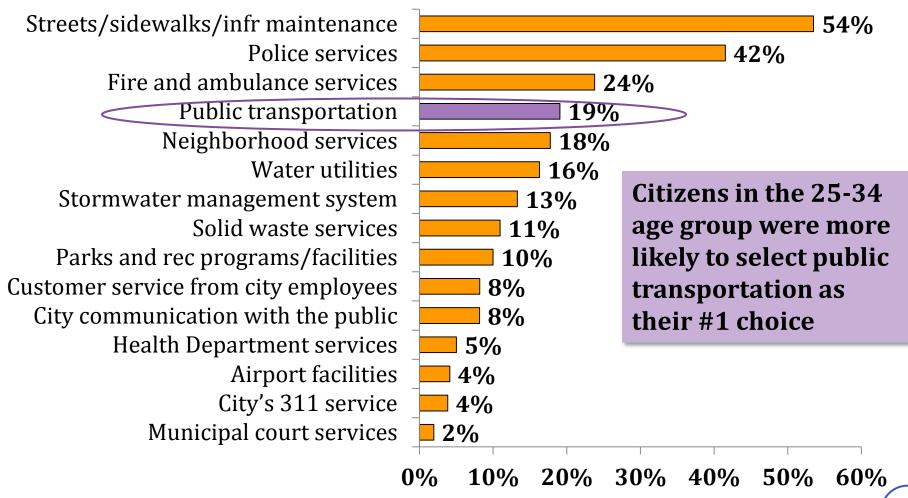
- 1. Percent of citizens satisfied with public transit
- 2. Ridership on public transit
- 3. Project/progress tracker on Streetcar implementation

Additional Indicators to inform discussion:

1. Percent of KCMO citizens who report using public transportation.

PUBLIC TRANSPORTATION REMAINS IMPORTANT TO CITIZENS

Which 3 Areas Should Receive the Most Emphasis from the City?

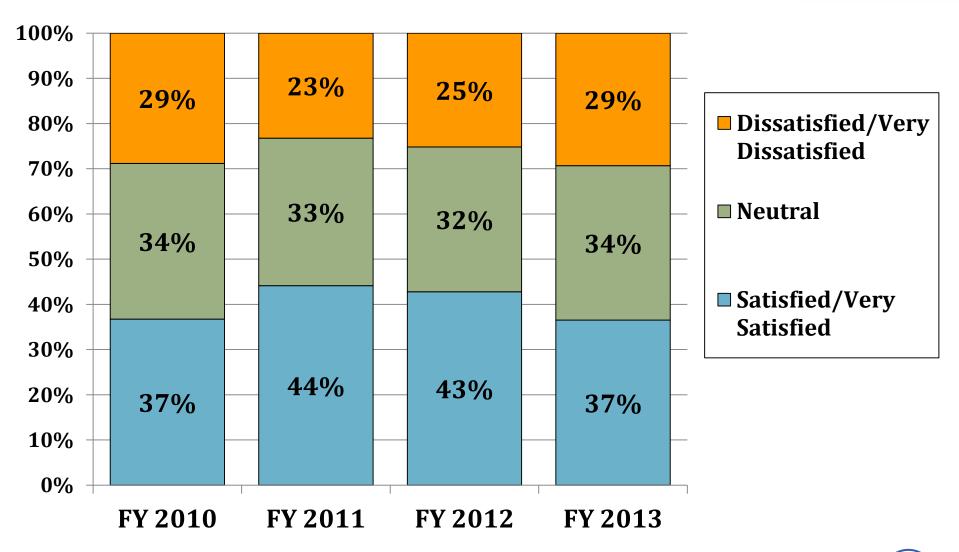


Source: FY13 Citizen Survey

Percent of citizens selecting

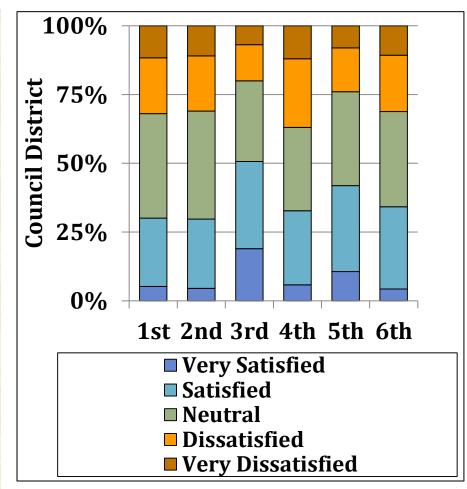
SATISFACTION WITH QUALITY OF PUBLIC TRANSPORTATION





GEOGRAPHIC DIFFERENCES IN SATISFACTION WITH PUBLIC TRANSPORTATION



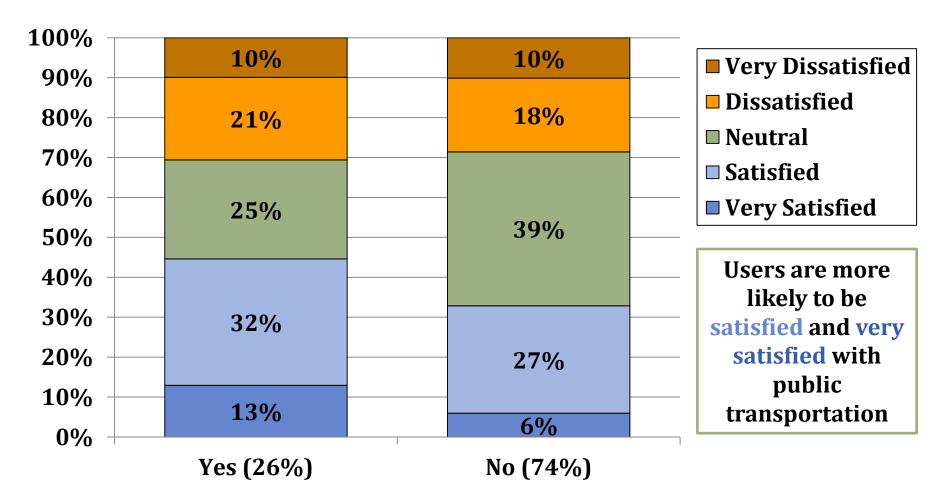


Citizens in the 3rd and 5 Districts are more likely to be very satisfied; citizens in the 4th District are more likely to be dissatisfied

Source: FY13 Citizen Survey

SATISFACTION OF USERS VS. NON-USERS OF PUBLIC TRANSPORTATION



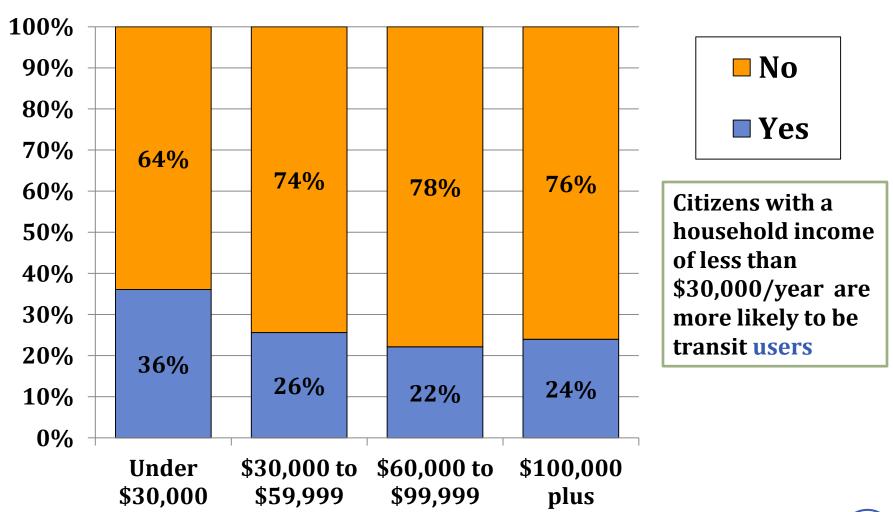


Have you used public transportation in the last year?

7

TRANSIT USER INCOME DEMOGRAPHICS

Have you used public transportation in the last year?



Source: FY13 Citizen Survey

TRANSIT USER DEMOGRAPHICS, CONTINUED

Destination/reason for Metro ride:

- **Work: 58%**
- Job-seeking or school/college: 18%
- Shopping: 8%
- Recreation/visiting: 6%
- Medical purposes: 6%

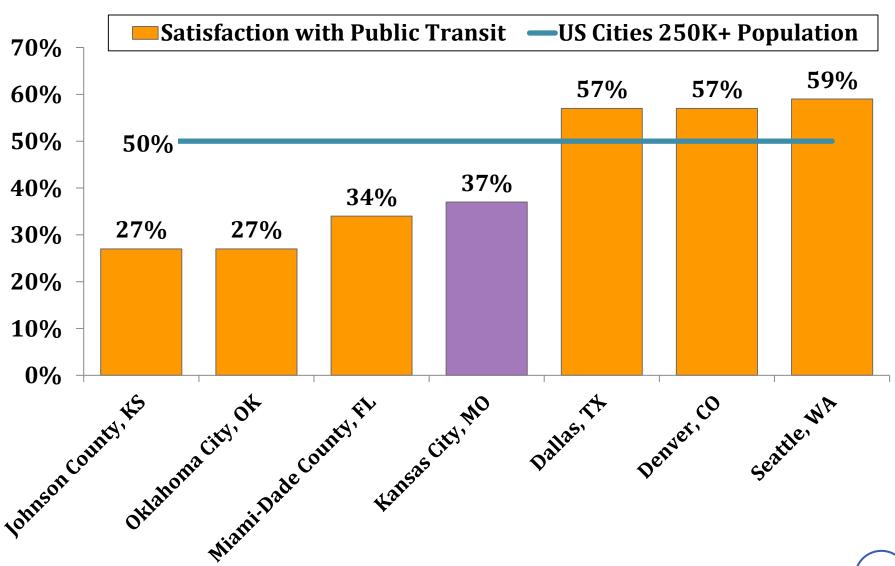
Income

- Income less than \$20,000: 57%
- Income \$20,000 \$29,999: 17%
- Income greater than \$30,000: 26%

Dependency on transit:

- Dependent (no license and/or vehicle): 62%
- Partially dependent (limited vehicle access): 24%

PUBLIC TRANSPORTATION BENCHMARKS



Source: ETC Institute, 2012

CURRENT BENCHMARK CITIES FOR PUBLIC TRANSIT

System	Population Served	2011 Total Operating Expenses	Operating Expense per Vehicle Revenue Mile (Bus)	Operating Expense per Vehicle Revenue Hour (Bus)	Operating Expense per Unlinked Passenger Trip (Bus)	Unlinked Passenger Trips per Vehicle Revenue Mile (Bus)
Milwaukee	940,164	\$160,309,512	\$8.88	\$111.48	\$3.09	2.88
Cincinnati	845,303	\$82,990,991	\$8.30	\$109.59	\$4.06	2.05
Columbus	1,081,405	\$92,836,172	\$8.95	\$109.58	\$4.48	2.00
Indianapolis	911,296	\$53,003,967	\$6.77	\$98.34	\$4.88	1.39
Kansas City	748,415	\$80,420,061	\$8.72	\$116.18	\$4.42	1.97

ASPIRATIONAL BENCHMARK CITIES FOR PUBLIC TRANSIT

System	Population Served	2011 Total Operating Expenses	Operating Expense per Vehicle Revenue Mile (Bus)	Operating Expense per Vehicle Revenue Hour (Bus)	Operating Expenses per Unlinked Passenger Trip (Bus)	Unlinked Passenger Trips per Vehicle Revenue Mile (Bus)
Denver	2,619,000	\$394,118,981	\$7.84	\$105.44	\$3.79	2.07
Dallas	2,270,840	\$447,381,753	\$9.20	\$121.12	\$6.40	1.44
Minneapolis	1,805,940	\$284,697,538	\$10.71	\$124.00	\$3.48	3.07
Kansas City	748,415	\$80,420,061	\$8.72	\$116.18	\$4.42	1.97

STREETCAR PROJECT UPDATE

Preferred Streetcar Station Stop Design Submitted CM@Risk Selected and Council Approved: KC Streetcar Constructors

VMF Site Dedication

August 2013

September 2013

To Come: Fall 2013

\$20 Million TIGER Grant Awarded Vehicle Manufacturer Announced: CAF USA Inc. Utility Construction Starts



PRIORITY

INDICATORS

Maximize the effect of 2012 **Half-cent Sales Tax for Parks/Streets revenues** for the designated improvement areas and communicate expectations and outcomes to the public; determine short-term and long-term infrastructure priorities

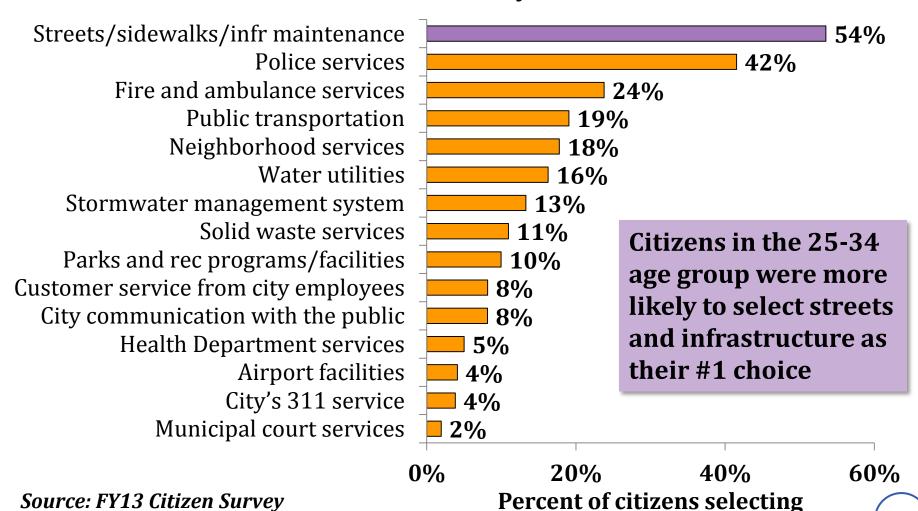
1. Percent of citizens satisfied with street maintenance

Additional Indicators to inform discussion:

- 1. Emphasis from citizen survey
- 2. Street condition index
- 3. Street repaying and maintenance indicators

INFRASTRUCTURE REMAINS IMPORTANT TO CITIZENS

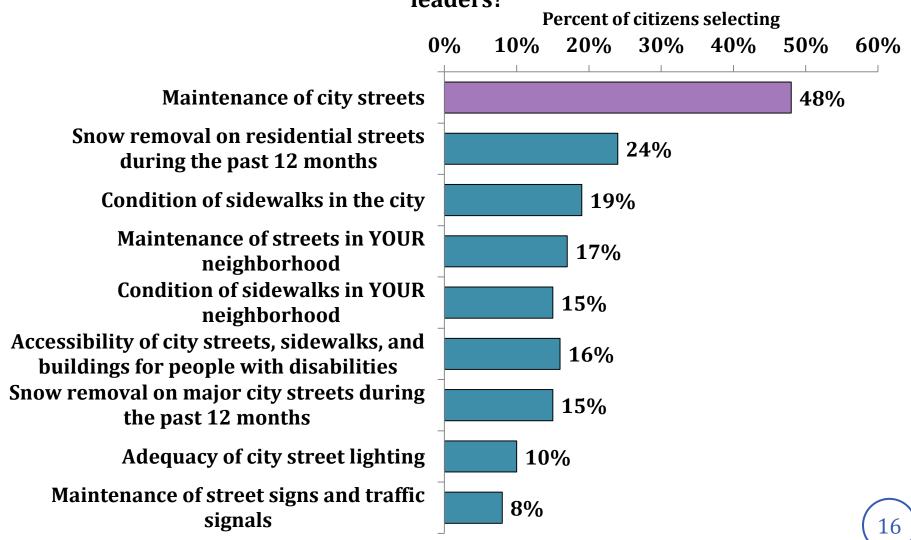
Which 3 Areas Should Receive the Most Emphasis from the City?



15

STREET MAINTENANCE IS MOST IMPORTANT WITHIN INFRASTRUCTURE

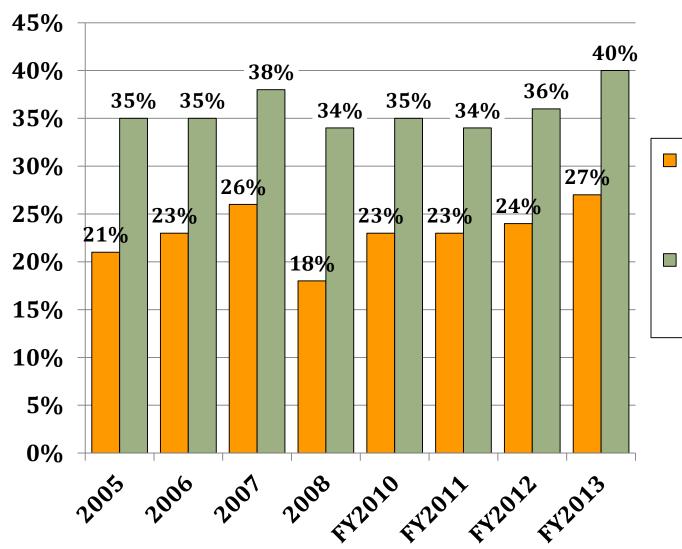
Which 2 items should receive the MOST EMPHASIS from city leaders?



Source: FY13 Citizen Survey

SATISFACTION WITH MAINTENANCE OF STREETS





■ Maintenance of City Streets

Maintenance of Streets in YOUR Neighborhood

Source: 2005 - FY13 Citizen Survey

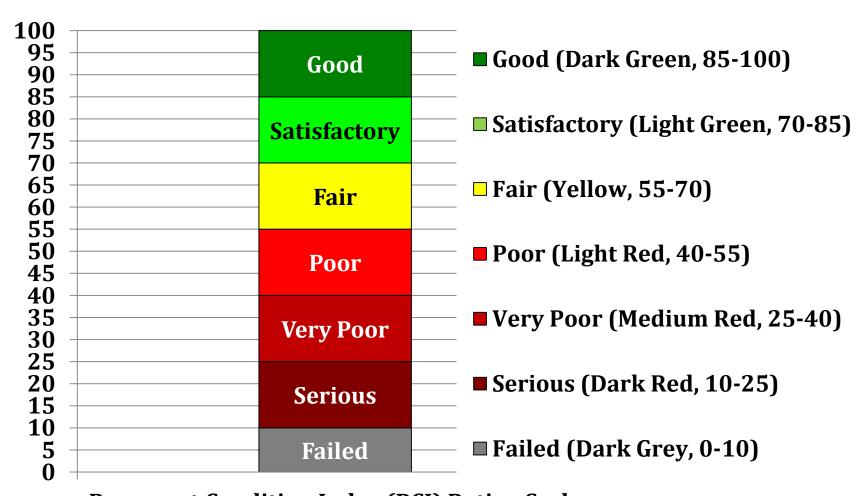
STREET CONDITION RATING SYSTEM RECONFIGURATION

- KCMO is reconfiguring its pavement condition rating system to match the standard established by APWA
- The previous system overestimated the number of streets in less than fair condition
- As a first step in transitioning to this system, inspectors are doing a driveby assessment of all street segments (27% complete)
- Once the driveby assessment is complete (estimated May 2014), inspectors will begin the 3 year cycle for full inspections of segments.
- The new system will be utilized as part of an asset management system to not only track the condition of street infrastructure, but also direct capital investment based on these condition assessments.

Driveby Rating Results	Good	Fair	Poor
Number of Segments	5,442	1,335	1,604
Percent of Segments	64.93%	15.92%	19.13%

Source: Cartegraph, Public Works Department

NEW RATING SCALE FOR PAVEMENT CONDITION



Pavement Condition Index (PCI) Rating Scale

Source: ASTM International, Designation D 6433-07, Standard Practice for Roads and Parking Lots Pavement Condition Index

BENCHMARKING AND PEER COLLABORATION

KCMO's asset management system, Cartegraph, is also used by many other cities, which facilitates collaboration and comparison

Regional Collaboration and Comparison

Current:

A new regional user group recently met and is beginning conversations

Future:

Individual asset workteams are planned that could share best practices

National Comparison

Future:

The city will establish peer cities using the same scale for street condition in order to benchmark ourselves

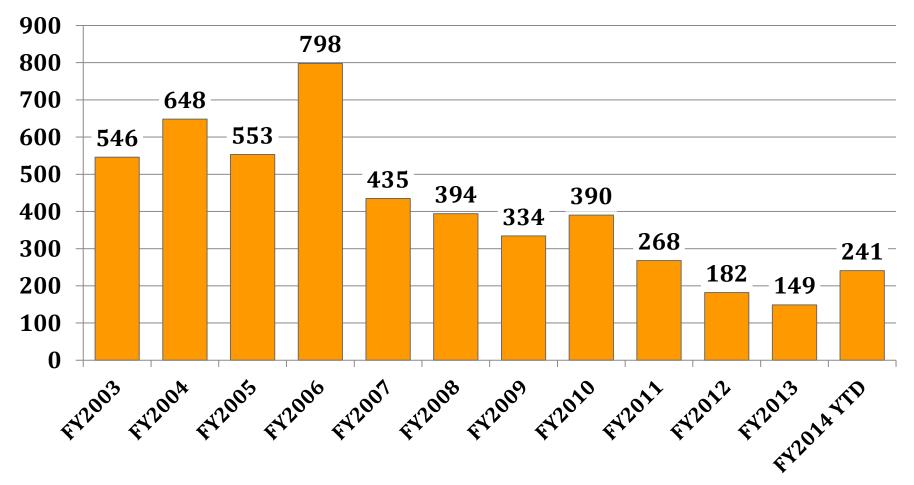
Cartegraph User Group Members:

Boone County, MO City of Belton, MO City of Olathe, KS City of Republic, MO City of KCMO

City of Salina, KS Riley County, KS Saline County, KS City of Enid, OK

CAPITAL INVESTMENT – RESURFACING

Lane Miles Resurfaced (includes all sources of funding)



PROGRESS ON REPAVING IN FY2013-2014





Lane Miles Resurfaced since May 2013: 241

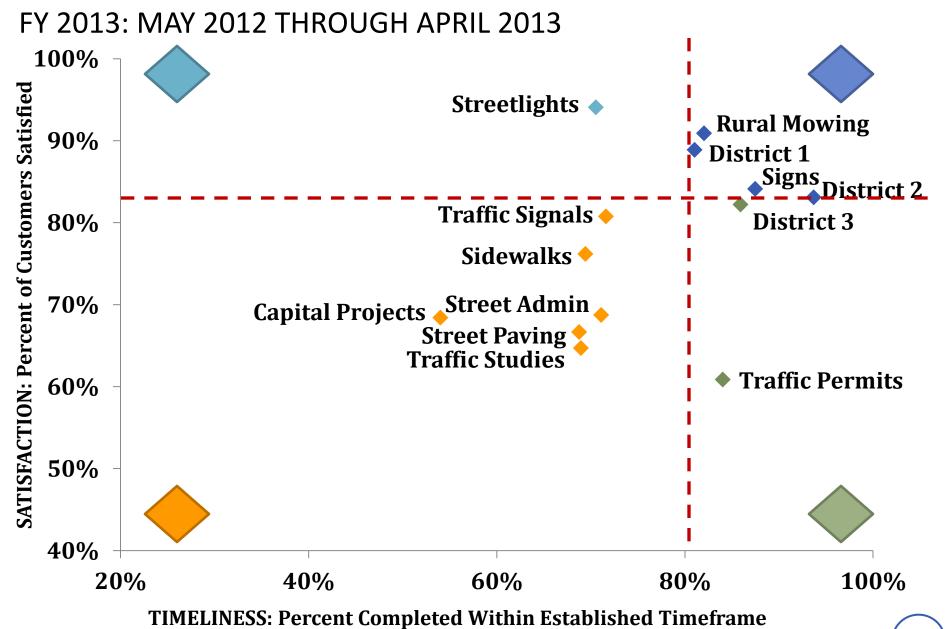
PRIORITY

Emphasize the focus on the customer across all City services; engage citizens in a meaningful dialogue about City services, processes, and priorities using strategic communication methods.

INDICATORS

- 1. % of citizens satisfied with customer service
- 2. % of citizens satisfied with communication
- 3. % of businesses satisfied with City services
- 4. % of customers satisfied with 311 service request outcomes

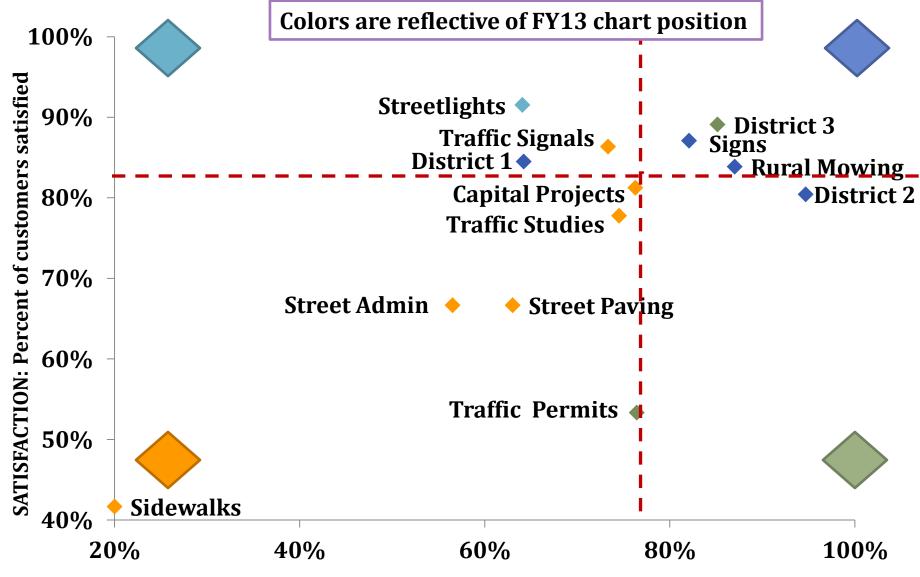
PUBLIC WORKS: CUSTOMER SATISFACTION AND TIMELINESS MATRIX



Source: Peoplesoft Customer Relationship Management System

PUBLIC WORKS: CUSTOMER SATISFACTION AND TIMELINESS MATRIX

FY 2014 TO DATE: MAY 2013 THROUGH MID-OCTOBER 2013



TIMELINESS: Percent Completed Within Established Timeframe

Source: Peoplesoft Customer Relationship Management System

SNOW REMOVAL IN WINTER 2013-2014

- New salt facility opened in south part of city
 - More eco-friendly design
 - Allows for easier loading onto trucks
- Purchase of new equipment for snow removal on city sidewalks
 - Will increase snow removal capability on bridges and other city sidewalks
 - Snow removal on sidewalks will begin after plowing route operations have ceased
- Currently hiring to ensure full staff availability for snow operations

SIDEWALK COMMUNICATION EFFORTS

NEW notification letter to property owners:

Dear Property Owner:

The [sidewalk/curb/driveway] located at your property has been deemed out of compliance with current City of Kansas City, Missouri standards and ordinances. Per City Ordinance 64-243, it is the property owner's responsibility to ensure that all [sidewalk/curb/driveway] within City right-of-way [is/are] in compliance with City of Kansas City, Missouri standards and ordinances.

The City of Kansas City encourages property owners to obtain the appropriate permits and coordinate their own property repairs because it is often the most cost-effective and timely approach to complete them. In the event the property owner is unable to make the repairs, the repairs will be made under the direction of the City of Kansas City, MO and the repair costs will be assessed to the property. If unpaid, the assessed repair costs will become a lien on the property.

For additional information regarding the City of Kansas City's sidewalk program please visit the following website:

http://www.kcmo.org/CKCMO/Depts/PublicWorks/SidewalkGroup/index.htm

PRIORITY

INDICATORS

Build on the positive trend of repairing streets and water leaks and better communicate to the public about maintenance and repairs

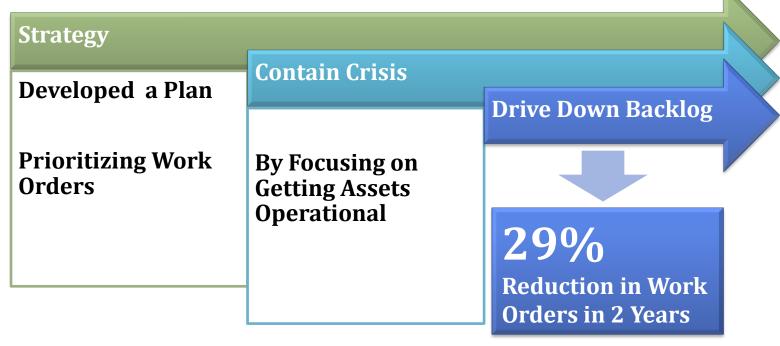
- 1. % of water line repairs and restorations completed within established timeframe to meet service level goal
- 2. Customer satisfaction with response to 311 service requests for water line repairs

Additional Indicators to inform discussion:

- 1. Breaks per mile of water line
- 2. Citizen satisfaction with timeliness of water repair

WORK ORDER BACKLOG STRATEGY - PIPELINE

PROGRESS OVER PAST 2 YEARS



12-2011	Work Orders
Code 3	714
Code 2	1,285
Code 1	6,482
Code 0	1,218
Total	9,699

9-2013	Work Orders
Code 3	2
Code 2	39
Code 1	3,005
Code 0	3,858
Total	6,904

PIPELINE STRATEGY GOING FORWARD



Service Repairs

- 2,561 Code 0 Work Orders
- Contract in Process to Reduce Backlog



Kills

- 675 Code 1 Work Orders
- Contract in Process to Reduce Backlog



Valves

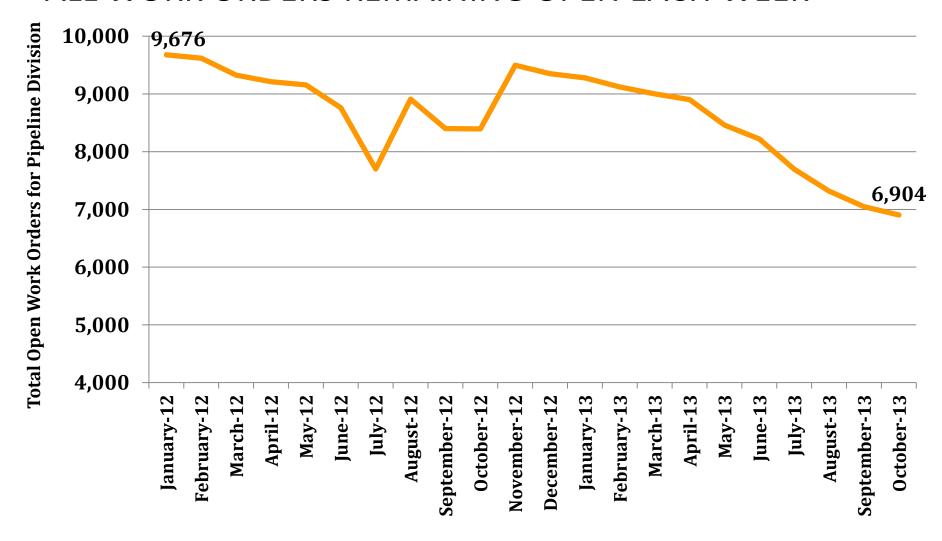
- 1,190 Code 0 Work Orders
- Contractors Working Backlog



Hydrants

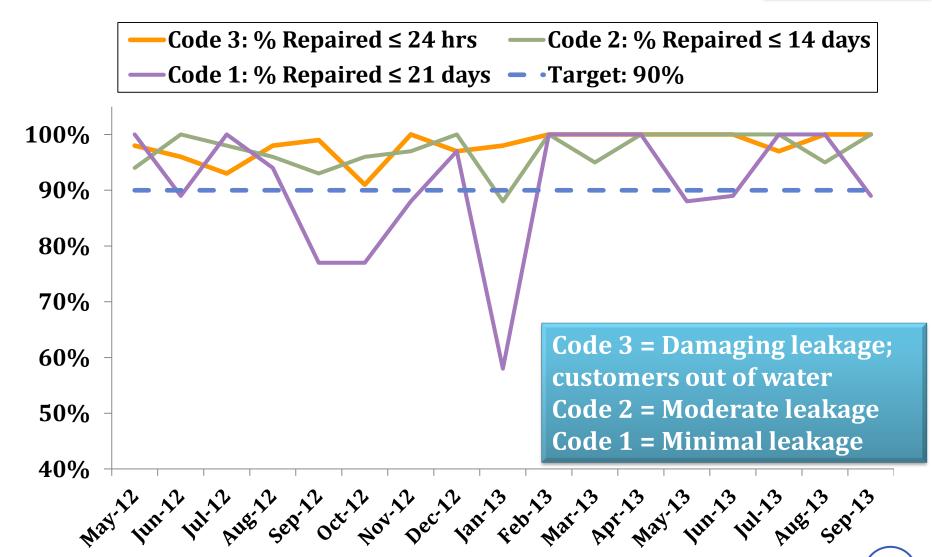
- 102 Code 0 Work Orders
- Contractor Working

PIPELINE WORK ORDER BACKLOG REDUCTION: ALL WORK ORDERS REMAINING OPEN EACH WEEK



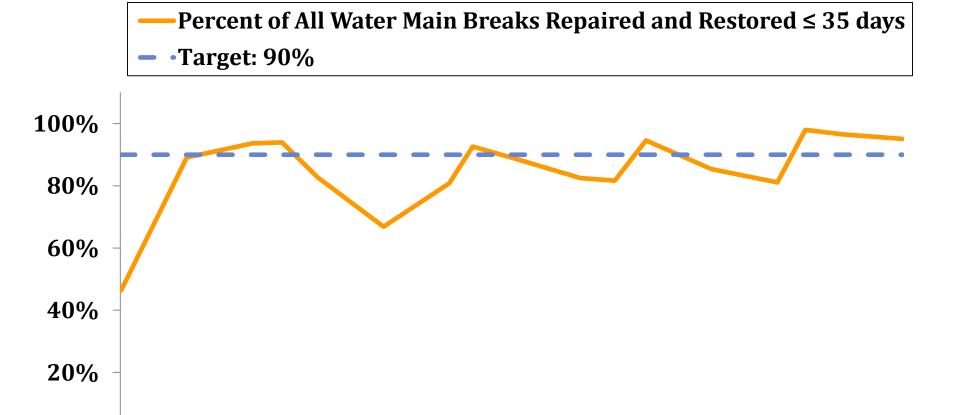
TIMEFRAMES FOR WATER MAIN REPAIRS BY CODE





TIMEFRAMES FOR WATER MAIN REPAIR + RESTORATION





May, And And Red, Oct. May, Oct. Lat. Esp. Mar. Way, And Ant. Ling 25 13

0%

MAIN REPAIR & RESTORATION – OVERALL DAYS TO COMPLETE

FY 2013-14: Goal of completing 90% in 35 days

May - 61 days

June – 47 days

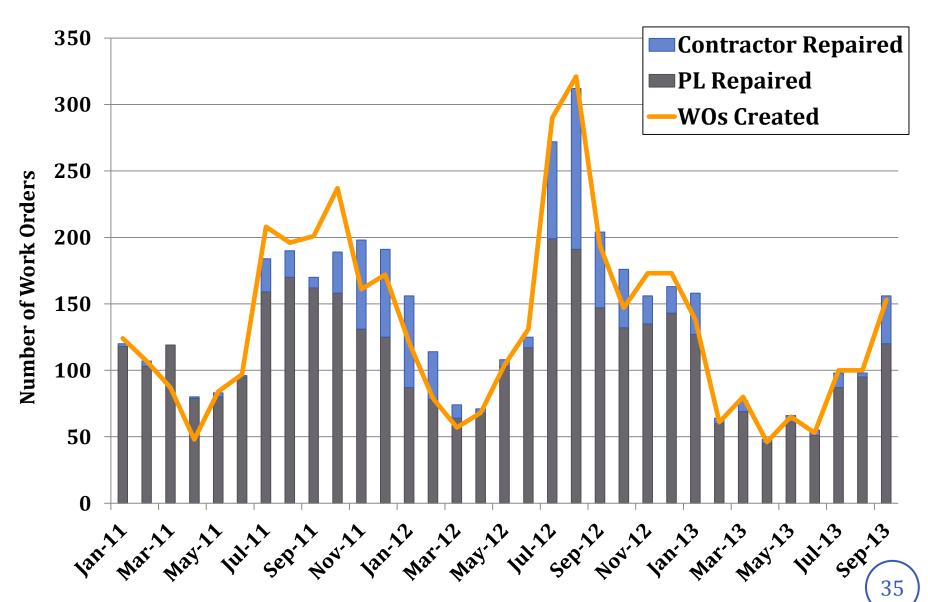
July – 19 days

August – 23 days

September – 22 days

FY14 YTD – 25 days

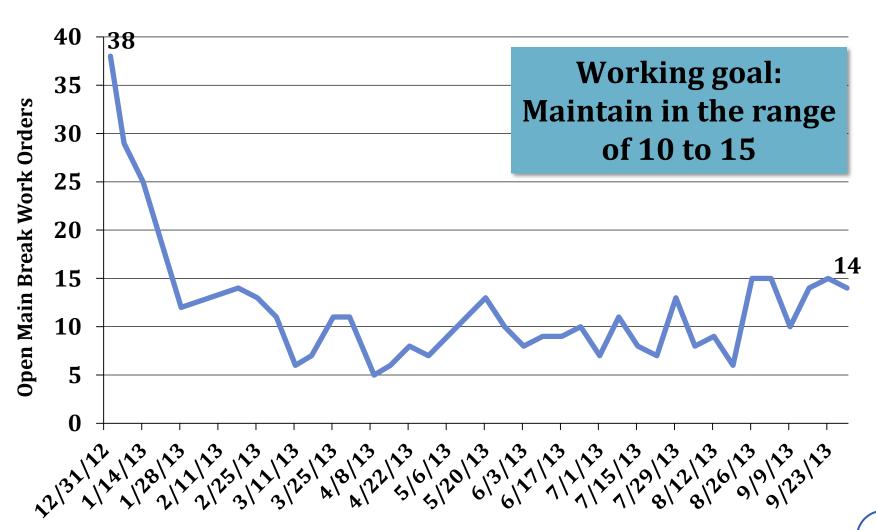
MAIN REPAIR WORK ORDERS CREATED AND CLOSED



Source: Water Services Department

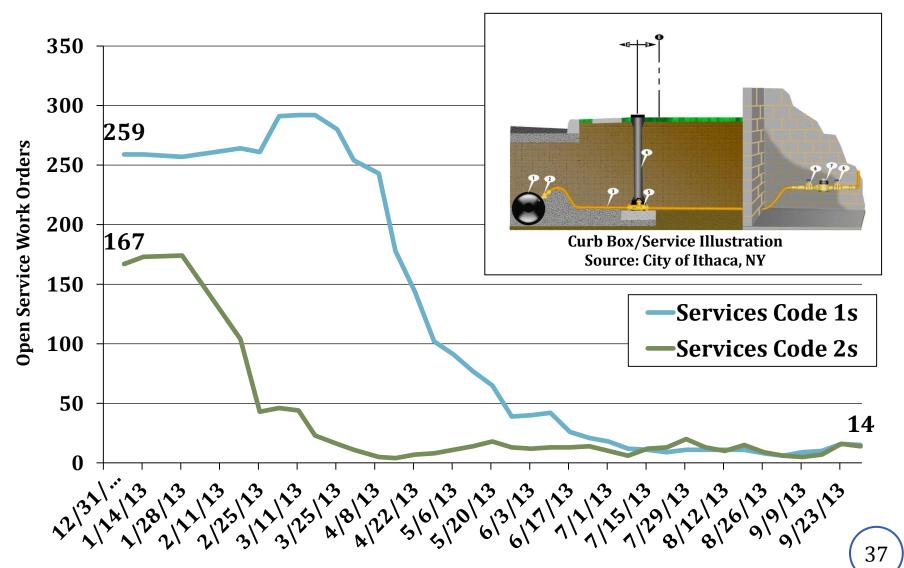
MAIN REPAIR WORK ORDERS REMAINING OPEN EACH WEEK





SERVICE (CURB BOX) REPAIR WORK ORDERS REMAINING OPEN EACH WEEK

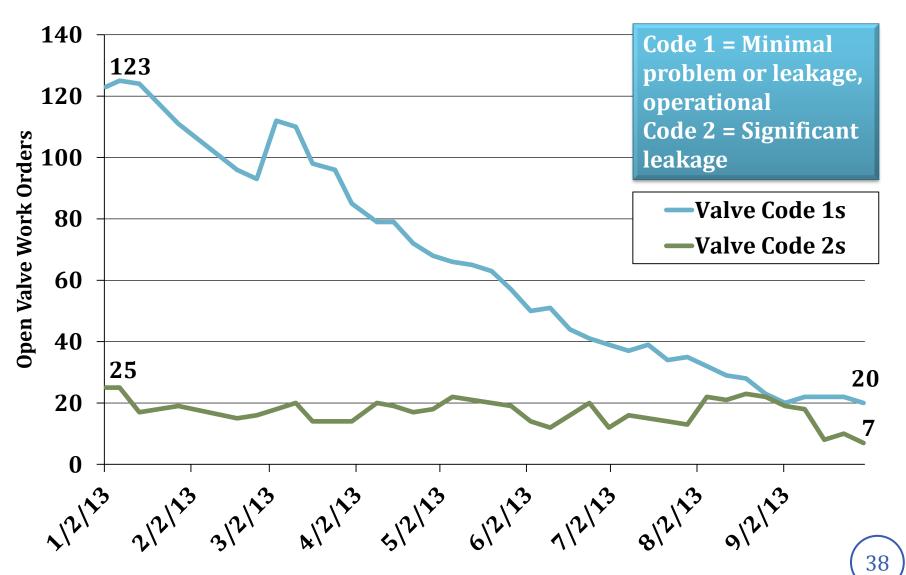




Source: Hansen System, Water Services Department

VALVE WORK ORDERS REMAINING OPEN EACH WEEK

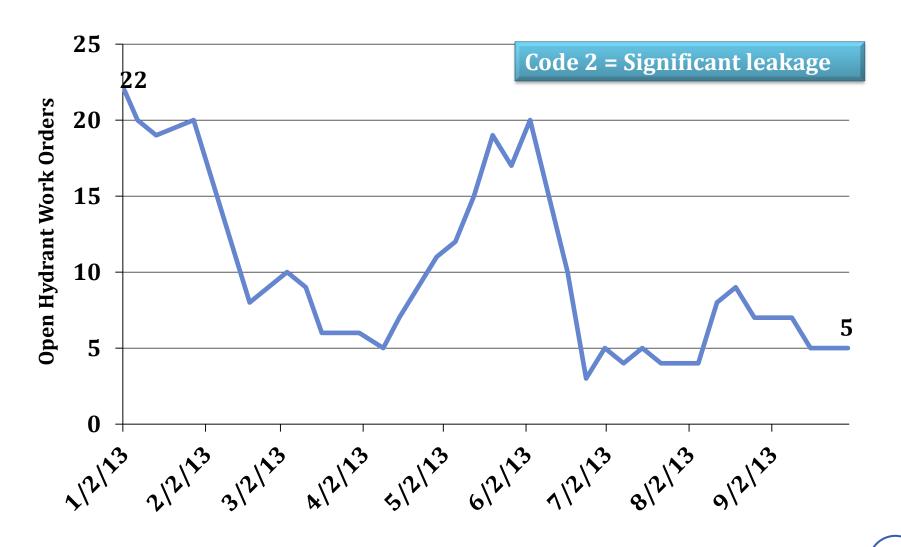




Source: Hansen System, Water Services Department

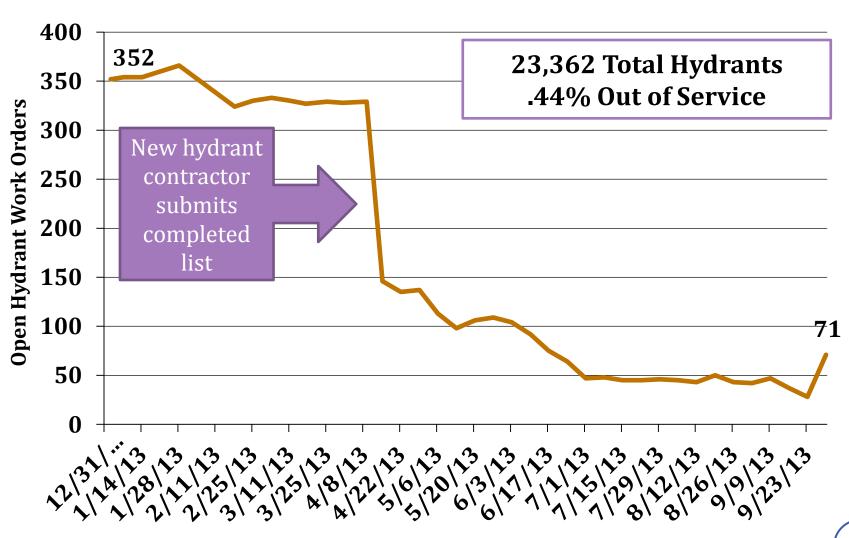
HYDRANT CODE 2 WORK ORDERS REMAINING OPEN EACH WEEK





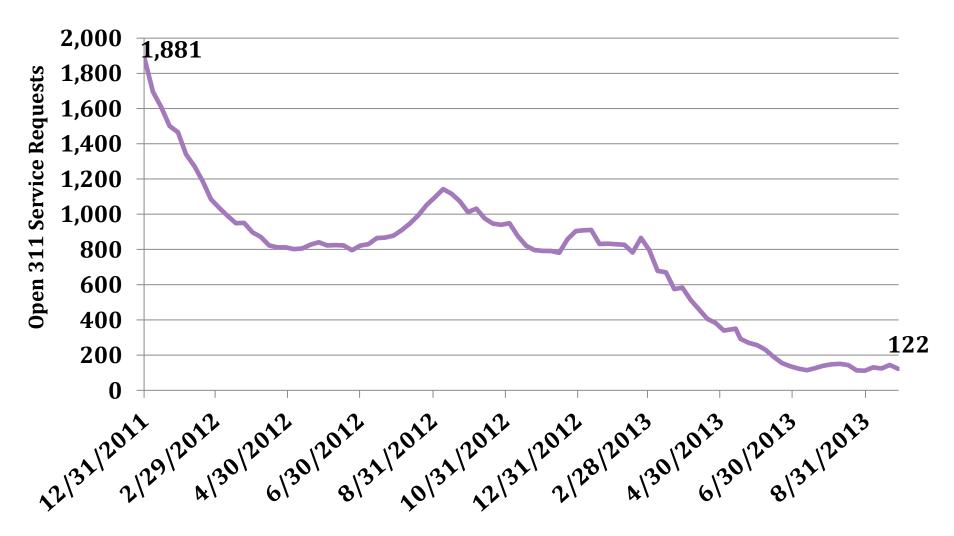
INOPERABLE HYDRANTS (CODE 0 WORK ORDERS REMAINING OPEN EACH WEEK)





CUSTOMER SERVICE REQUESTS FOR PIPELINE REMAINING OPEN EACH WEEK



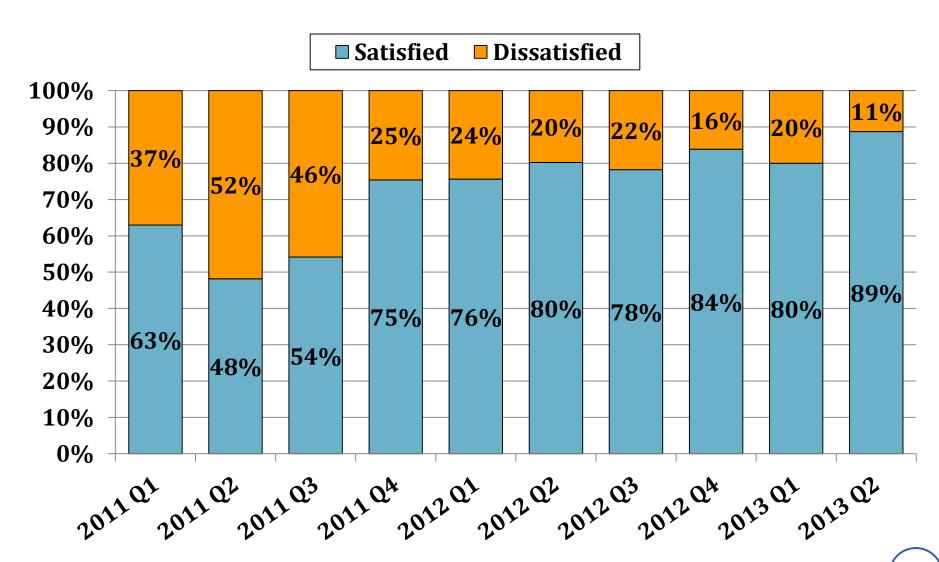


HANSEN UPDATE (WORK ORDER/ASSET MGMT SYSTEM)

- Hansen 8.3 software installed
- First data conversion completed
- Second of three data conversions underway
- Hansen training sessions held weekly
- Working on interfaces, data cleanup, and report design
- About 50 percent complete

CUSTOMER SATISFACTION WITH QUALITY OF WATER REPAIR SERVICE REQUESTS VIA 311

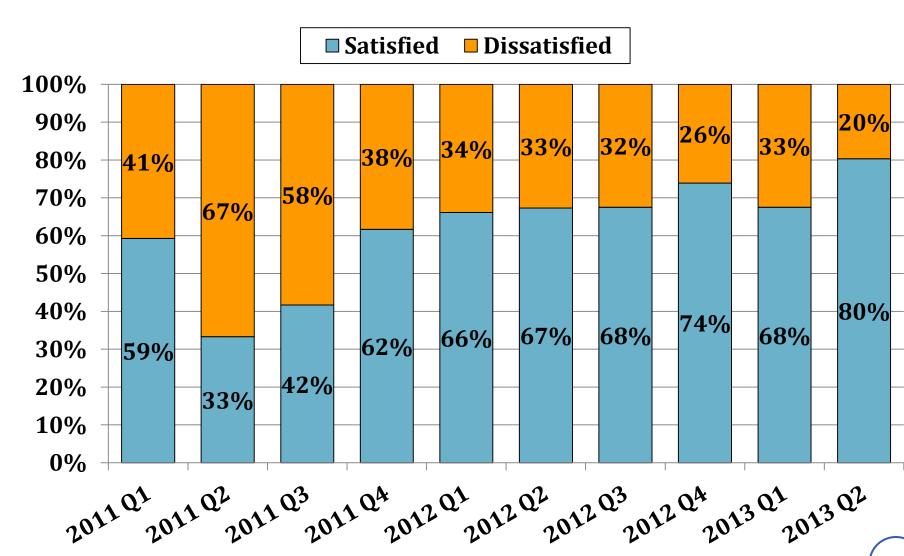




Source: 311 User Survey Data

CUSTOMER SATISFACTION WITH TIMELINESS OF WATER REPAIR SERVICE REQUESTS VIA 311

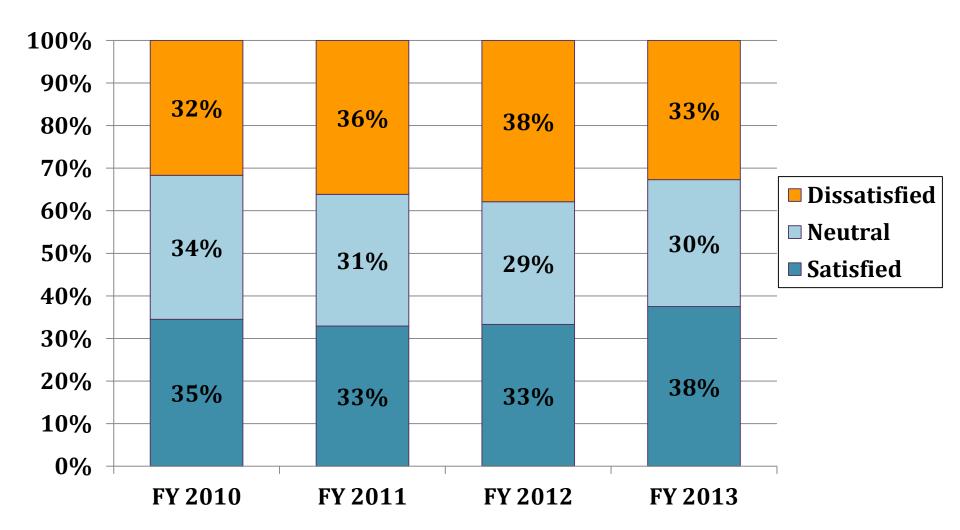




Source: 311 User Survey Data

CITIZEN SATISFACTION WITH TIMELINESS OF WATER/SEWER LINE REPAIR

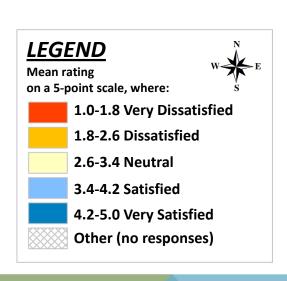
Watch Trend

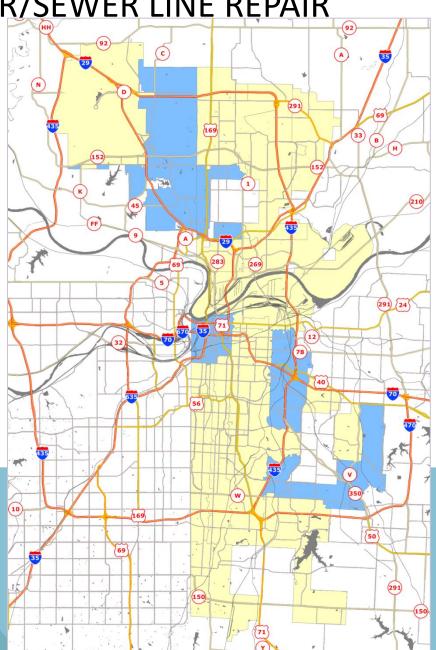


Source: FY2010 - FY2013 Citizen Survey

GEOGRAPHY OF CITIZEN SATISFACTION WITH

TIMELINESS OF WATER/SEWER LINE REPAIR





PRIORITY

INDICATORS

Emphasize the focus on the customer across all City services; engage citizens in a meaningful dialogue about City services, processes, and priorities using strategic communication methods.

- 1. % of citizens satisfied with customer service
- 2. % of citizens satisfied with communication
- 3. % of businesses satisfied with City services
- 4. % of customers satisfied with 311 service request outcomes

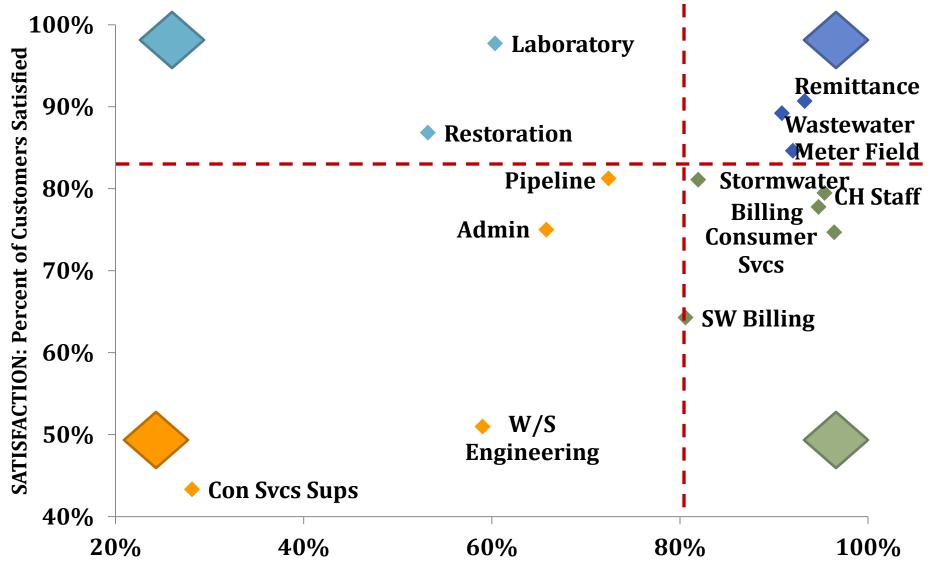
Additional Indicators to inform discussion:

- 1. WSD Customer Survey
- 2. Abandonment rate, service levels, and average speed of answer

47

WSD: CUSTOMER SATISFACTION AND TIMELINESS MATRIX



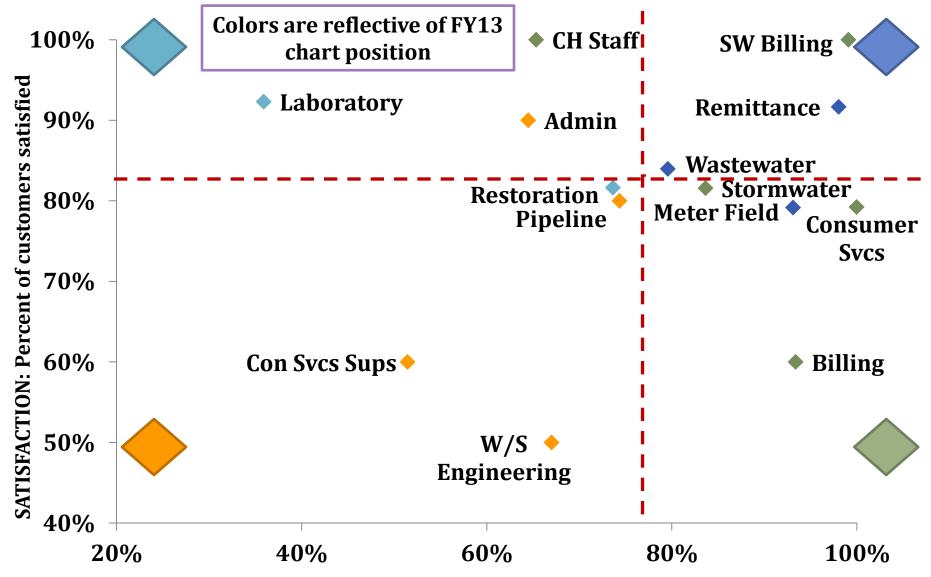


TIMELINESS: Percent Completed Within Established Timeframe

Source: Peoplesoft Customer Relationship Management System

WSD: CUSTOMER SATISFACTION AND TIMELINESS MATRIX

FY 2014 TO DATE: MAY 2013 THROUGH MID-OCTOBER 2013

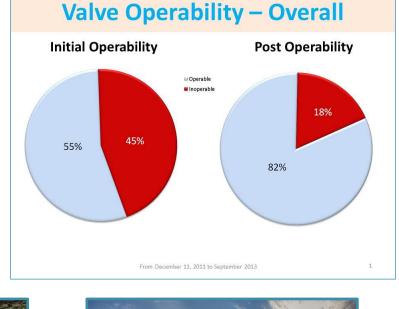


TIMELINESS: Percent Completed Within Established Timeframe

Source: Peoplesoft Customer Relationship Management System

FY 14 HIGHLIGHTS: WATER UTILITY

- Water Main Replacement Program
- Valve and Hydrant Programs
- Streetcar Utility Relocation
- Water System Master Plan









FY 14 ENGINEERING HIGHLIGHTS: WASTEWATER UTILITY



DESIGN

• 13 projects; \$38 million investment



CONSTRUCTION

• 5 projects; \$21.1 million investment



COMPLETE

• 5 projects; 6 months; \$7.9 million investment



IMPLEMENTING

• As promised: 25 Year Overflow Control Program

FY 14 ENGINEERING HIGHLIGHTS: OVERFLOW CONTROL PROGRAM

\$57 M

Completed Projects

\$45 M

Construction Projects

\$17 M

• Design Projects

162 Units

 Green Project Installations

29 miles

 Sewer Lines Assessed & Cleaned

7 miles

Infrastructure Replaced/ Repaired

Current project status is on time and under budget

FY 14 ENGINEERING HIGHLIGHTS: STORMWATER UTILITY

\$6M CID Storm Sewer Project

15 Construction Projects Completed

30 Projects in Design or Construction

\$6M Flood Risk Management Projects

COMMUNICATIONS: NEW PROJECT SIGNAGE

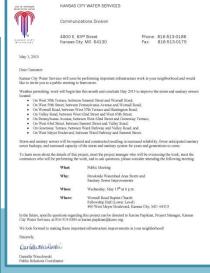


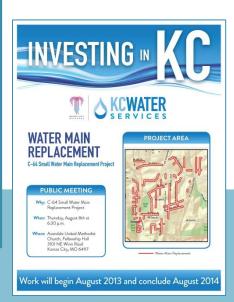
ENHANCED CUSTOMER COMMUNICATION

- New customer-focused newsletter
- New easier-to-read bill
- Customer-focused public meeting invitations
- New customer-focused project overviews









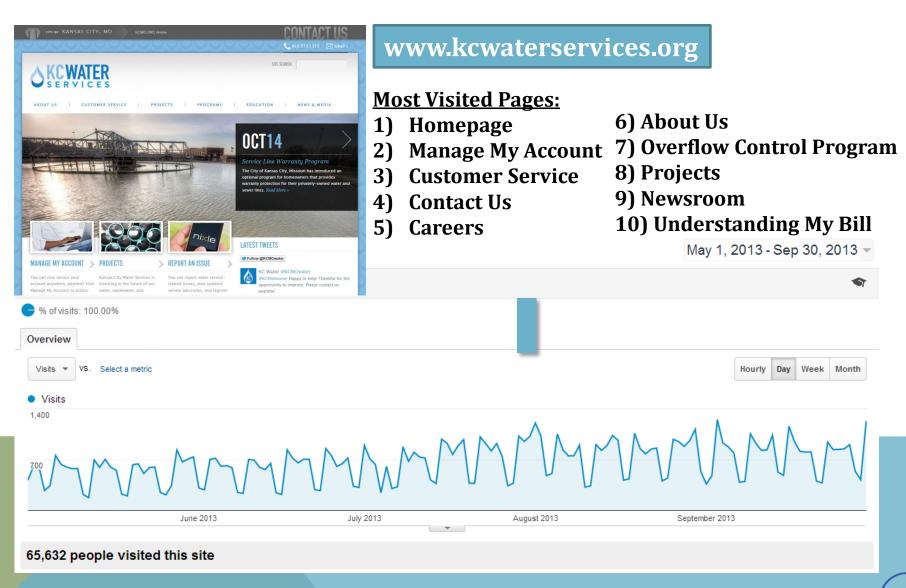
COMMUNICATIONS: CUSTOMER INTERACTION

Contact Type	May	September/ October	Percent Change
Nixle Users	8,230	9,104	+ 11%
Twitter Followers	720	954	+ 33%
Website visits (launched May 1)	12,196	18,165	+ 49%
Manage My Account – Registered Accounts	57,796	59,795 (30% of total)	+ 3%
Manage My Account – E-Bill	7,271	8,111 (4% of total)	+ 12%

Public Meetings/Presentations in 2013:

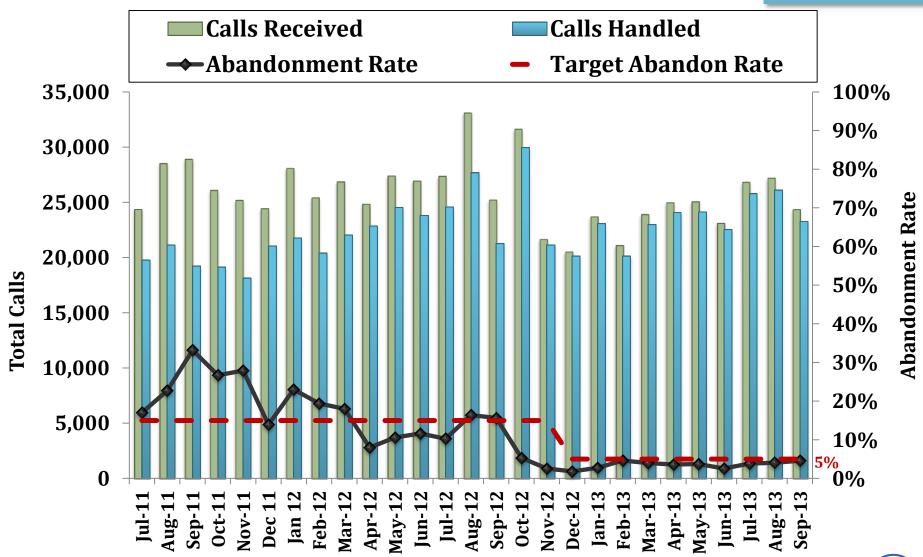
24 Events618 Attendees

COMMUNICATIONS: WEBSITE



CALL VOLUME AND CALL HANDLING FOR WSD

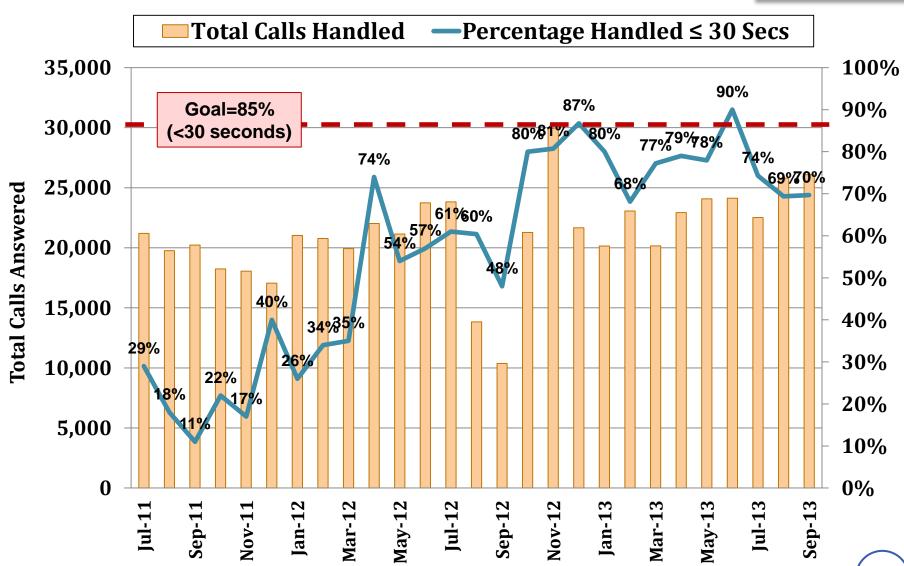




Source: Water Services Department

CALL VOLUME AND SERVICE LEVEL FOR WSD

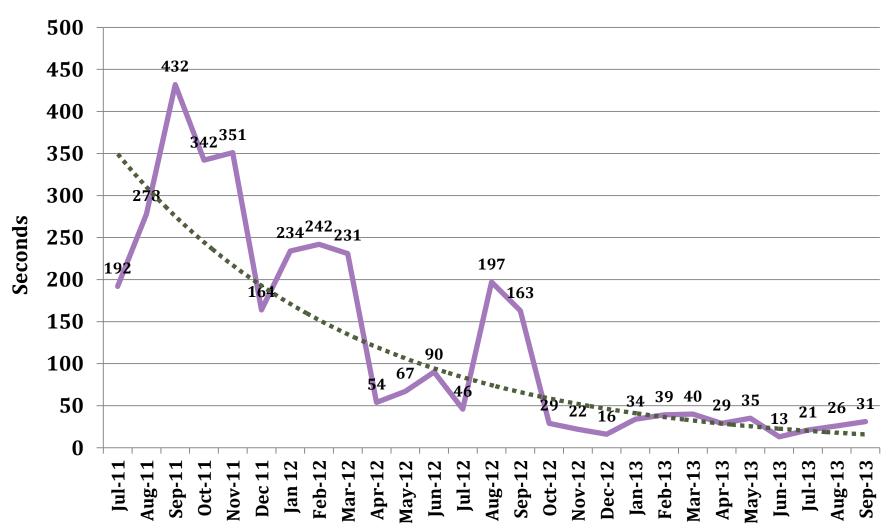




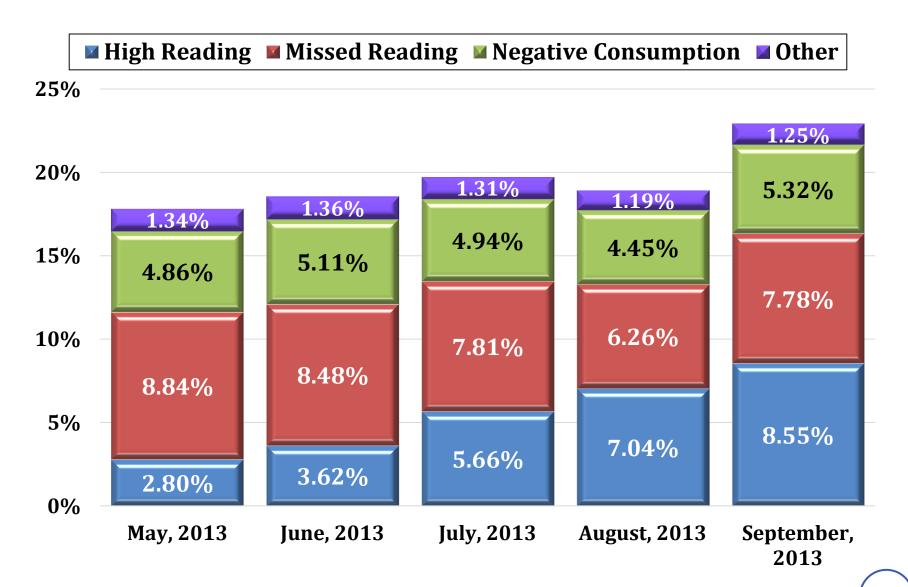
Source: Water Services Department

AVERAGE SPEED OF ANSWER FOR WSD CALLS





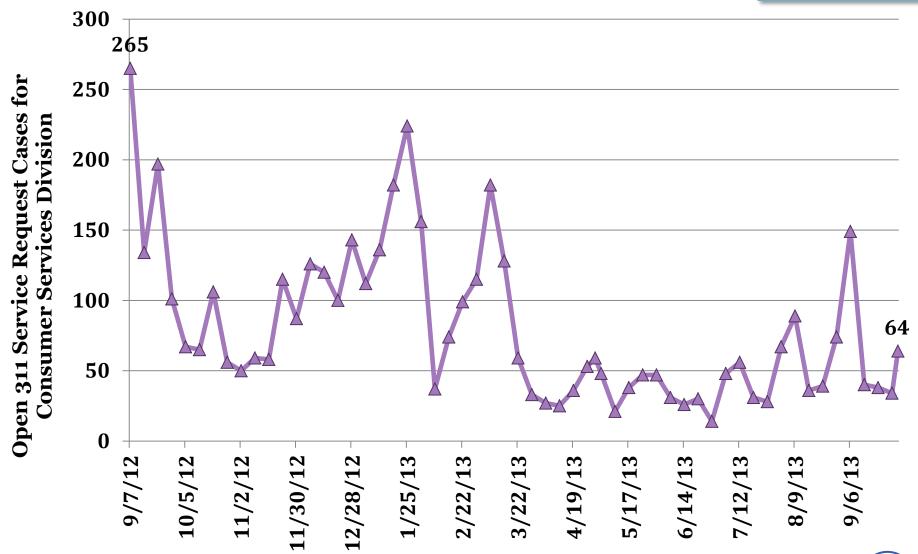
BILLING EXCEPTION RATES FOR WSD



Source: Water Services Department

WSD CUSTOMER SERVICE REQUESTS REMAINING OPEN EACH WEEK





CUSTOMER SERVICE IMPROVEMENT PROJECT

West Monroe Partners officially began on September 9.

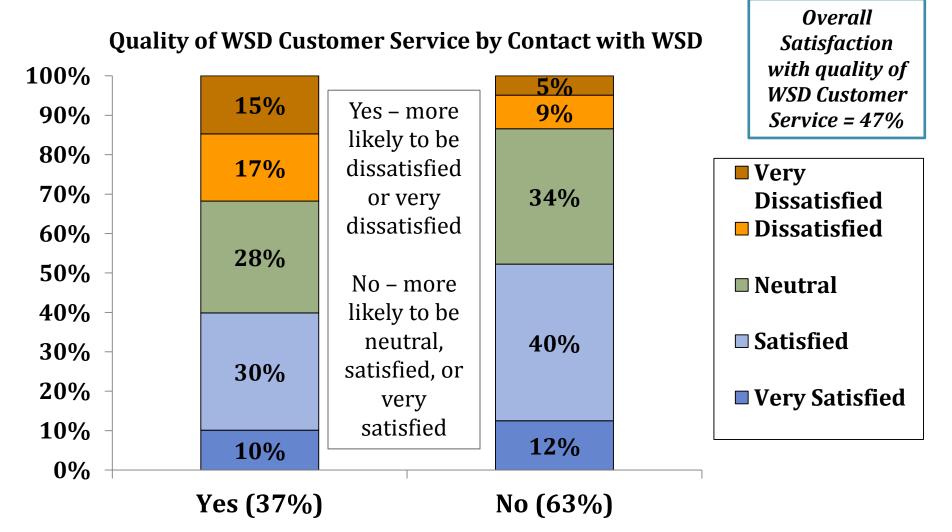
- Project Management Office:
 - Central repository for all project-related documents.
 - Provides status updates on overall project and individual initiatives, as well as risks, through regular reports and meetings.

CUSTOMER SERVICE IMPROVEMENT PROJECT

Six of the 21 initiatives are already underway:

- Cross Functional Design
 - Improved policies & procedures to ensure timely, accurate & consistent response to customer inquiries
- Workforce Management Tool
 - Efficiently staff customer service reps to reduce customer wait time
- Project and Program KPIs
 - Identify and monitor key metrics online to proactively address customer issues and concerns
- CIS Upgrade Services
 - Upgraded technology will improve efficiency to more quickly and accurately respond to customer inquiries
- Master Data Management
 - More effectively manage data so that customer inquiries are more quickly resolved
- Project Management Office
 - Accountable for project schedule, budget and quality of all initiative

CITIZEN SURVEY: QUALITY OF CUSTOMER SERVICE PROVIDED BY WSD

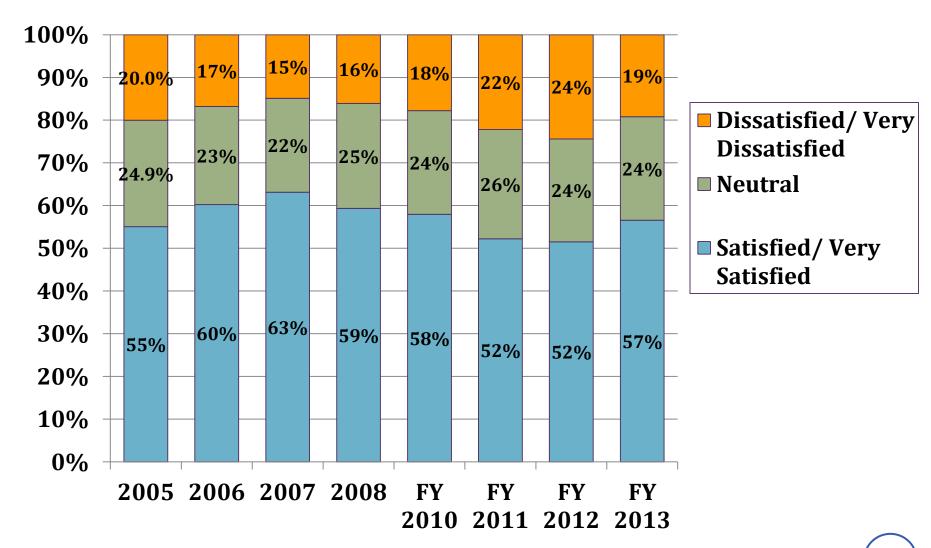


Have you contacted WSD regarding your account in the last year?

65

CITIZEN SATISFACTION WITH OVERALL QUALITY OF WATER UTILITY

Watch Trend



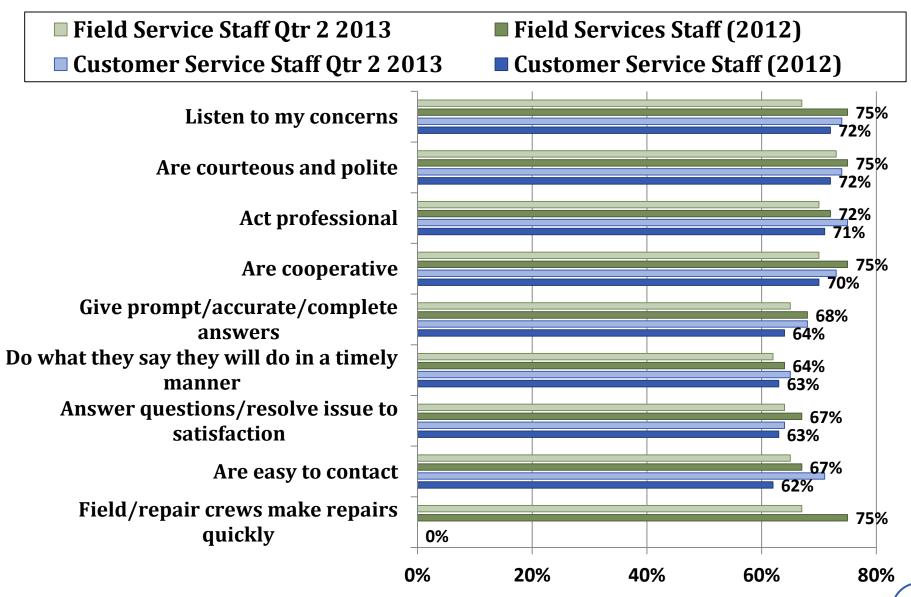
(66)

GEOGRAPHY OF CITIZEN SATISFACTION WITH OVERALL QUALITY OF WATER UTILITY



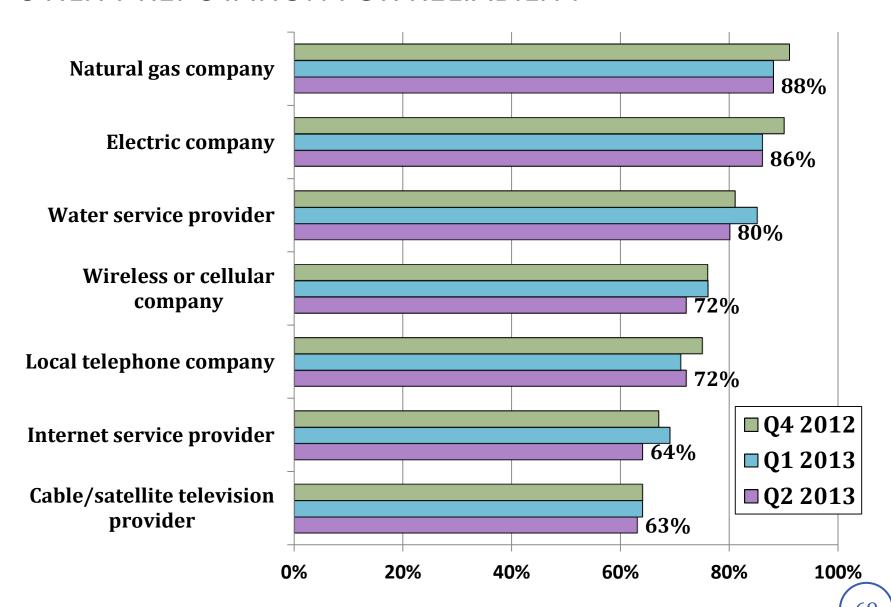


CUSTOMER FEEDBACK - HOW OFTEN WSD STAFF:



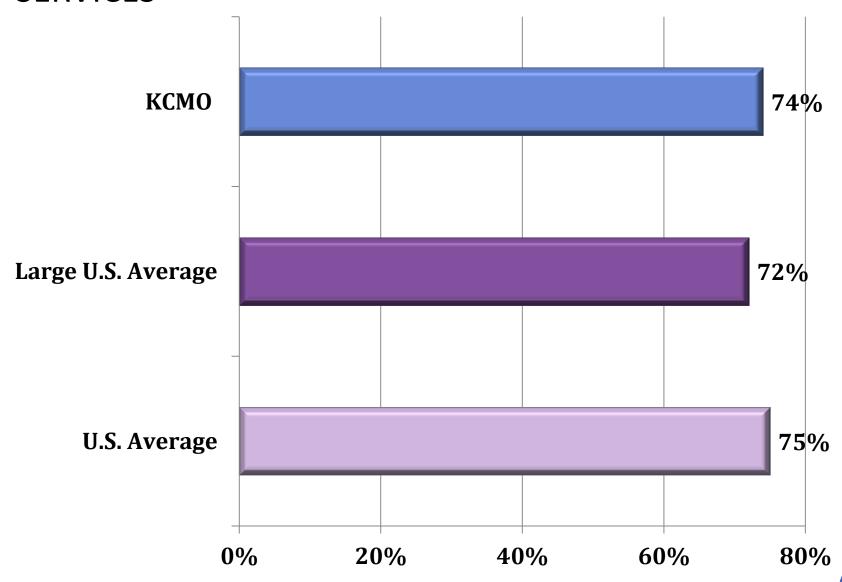
Source: WSD Customer Survey, 2012 and 2013

UTILITY REPUTATION FOR RELIABILITY



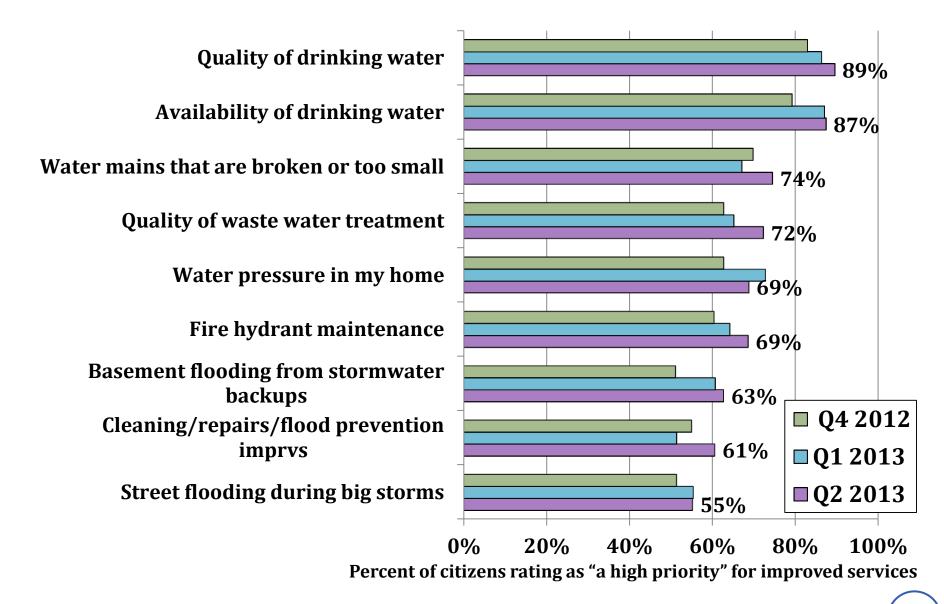
Source: WSD Customer Survey, 2012 and 2013

BENCHMARKING THE OVERALL QUALITY OF WATER SERVICES



Source: ETC Institute

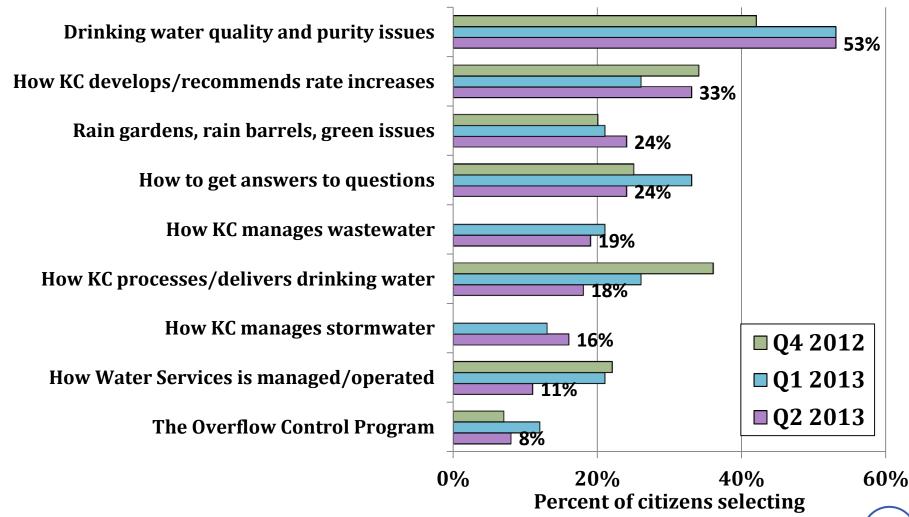
HIGHEST CUSTOMER PRIORITIES FOR IMPROVED SERVICES



Source: WSD Customer Survey, 2012 and 2013

WHAT DO CONSUMERS WANT TO LEARN MORE ABOUT?

Which of the following topics should Kansas City Water Services focus its efforts to educate and inform its customers? (select up to 3)

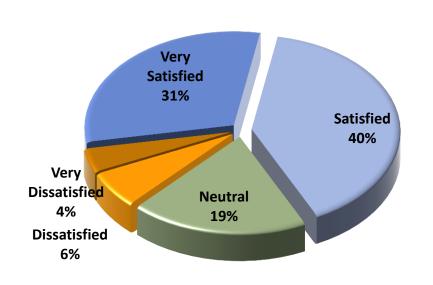


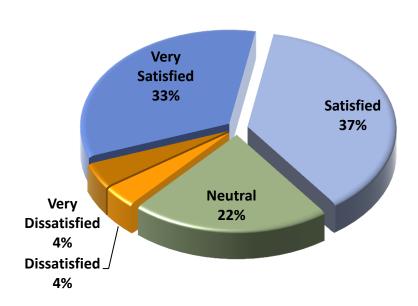
Source: WSD Customer Survey, 2012 and 2013

OVERALL SATISFACTION WITH CUSTOMER SERVICE

1st Quarter 2013

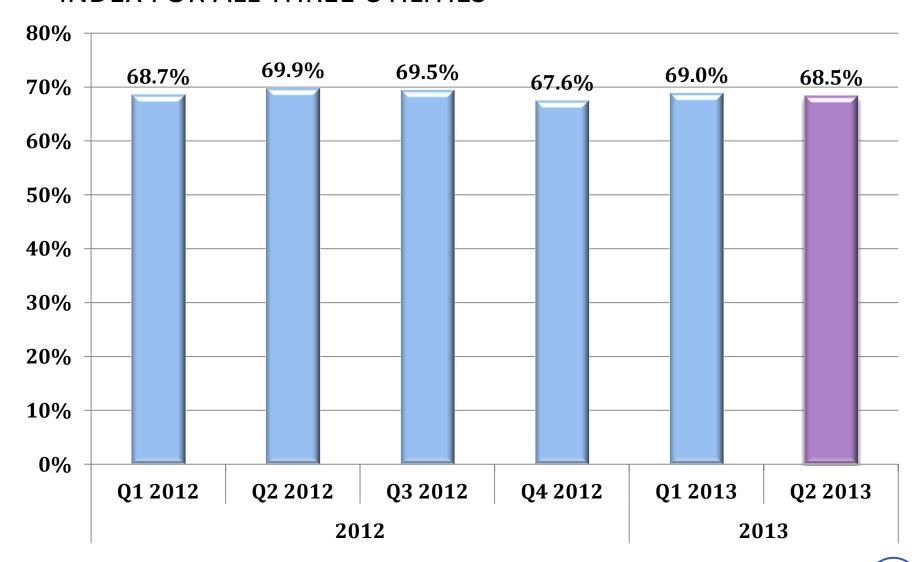
2nd Quarter 2013





Don't Know has been excluded

COMPOSITE CUSTOMER SATISFACTION PERFORMANCE INDEX FOR ALL THREE UTILITIES



Final Thoughts or Questions?

